



**Spring Board of Trustees Meeting  
March 22, 2007  
NCPC Executive Board Room**

**Minutes**

**Attendance:** Mr. Anthony Welters, Dr. Regina M. Benjamin, Dr. Lonnie R. Boaz III, Mr. Michael J. Calhoun, Dr. Jordan J. Cohen, Mr. Daniel Gebremedhin, Mrs. Sally Hambrecht, Mr. Eric Holder, Mr. Brian O. Jordan, Dr. Delutha H. King, Jr., Dr. Ruth B. Love, Dr. Thomas N. Malone, The Honorable Judge Greg Mathis, Dr. John E. Maupin, Jr., Mr. Phillip H. McCall, Jr., Dr. Sylvester McRae, Dr. Donald B. Parks (via Conference Call), Dr. John Patrickson, Dr. John W. Rowe, Dr. Philip G. Wiltz, Jr.

**Members Absent:** Dr. Joseph T. Curti, Mr. John H. Downs, Jr., Mr. W. Thomas Lomax, Dr. Walter Massey, The Hon. Calvin Smyre, Mr. James M. Wells III.

**Staff:** Dr. William Alexander, Dr. Angela Franklin, Ms. Johnetta W. Hardy, Dr. Eve J. Higginbotham, Mr. Eli Phillips, Ms. Marilyn Pruitt, Ms. Valerie M. Pryor, Mr. Ricardo A. Rivers, Dr. Lawrence Sanders, Ms. Gloria S. Steele, Dr. Walter W. Sullivan, Ms. Sandra Watson, Ms. Sally Davis and Ms. Terri Winston.

**Introduction**

Mr. Welters opened the meeting at approximately 9:36 a.m., with a welcome and thanked everyone for attending the meeting. The invocation was given by Chaplain Ricardo A. Rivers followed with Roll Call by Ms. Gloria S. Steele.

**Approval of Minutes**

The minutes of the October 26, 2006 meeting were reviewed and unanimously approved as presented.

**Report of the President**

Dr. Maupin began his report by thanking the Board for conducting their committee work via Conference Call in consideration of the Inaugural activities. He provided an update regarding leadership, first announcing the selection of Harold Jordan as General Counsel. Mr. Jordan was present and addressed the Board briefly.

Dr. Maupin then shared with the Board recent resignation of Gary Key, Vice President for Institutional Advancement. Dr. Maupin stated that he has asked Ms. Sally Davis (Development Consultant) to serve as Interim Vice President for Institutional Advancement. He introduced Ms. Davis to the Board and invited her to share her background with the group. Dr. Maupin commented that he would discuss other leadership issues in Executive Session and then turned the remainder of his report over to Dean Higginbotham for an Academic Affairs presentation.

Dean Higginbotham provided a comprehensive update entitled, "The State of Academic Affairs" highlighting the many strides that have been made to strengthen the academic programs over the past several months. She noted that the MPH program was in the process of reaccreditation by October 2007; M. D. student performance on Step I and II of the UMSLE exams continues to be outstanding; 72% of the students matched in Primary Care specialties; the clinical enterprise improvement plan was progressing satisfactorily; and notable gains have been made in research, especially in translational research activity and the commercialization of patents.

The Dean ended her presentation with a discussion regarding the School of Community Health feasibility study; MSM Pediatric Department's relationship with Children's Healthcare of Atlanta (CHOA); and efforts to create shared clinical programs with Emory at the Atlanta VA.

Dr. Higginbotham was commended for an excellent report.

### **Committee Reports**

#### **Finance /Investments and Facilities Committee**

On behalf of the Chairman, Dr. Walter Sullivan, Vice President for Campus Planning and Operations, provided a brief overview of the activities in the Office of Campus Planning and Operations since the last Board meeting.

On behalf of the Chairman, Mr. Eli Phillips, Vice President for Finance, presented the Finance report. He stated that a balanced budget is expected for the fiscal year; however, noting the \$8 million outstanding payable from Grady Hospital presents a cash flow problem. Mr. Phillips stated that Grady Hospital is instituting measures to address their budget shortfall.

Mr. Phillips then reported that MMA's audit had not been completed. He was directed by the President to assist the MMA staff and provide complete financial oversight during the audit process.

Dr. Maupin informed the Board that he is a member of the Greater Grady Task Force created by the Metro Atlanta Chamber of Commerce which will work to encourage the Governor and the county to more adequately fund Grady Hospital.

Dr. Maupin reported on the Inaugural Gala, stating that the Gala has exceeded the capacity of the Georgia Aquarium venue. He reported that a net gain of \$250,000 - \$300,000 is the targeted goal. He noted that a more thorough report will be provided in the Executive Session.

### **Audit and Compliance**

There was no report from this committee.

### **Health Services Committee**

On behalf of the Chairman, Dr. Lawrence Sanders, Associate Dean for Clinical Affairs, provided the report of the Health Services Committee. He reported that the committee met via conference call in February. Dr. Sanders then provided highlights of the financial challenges at Grady Hospital, discussed strategies for restructuring MMA's operating budget, and the initiatives underway to ensure compliance with federal and state regulations and guidelines. He reported that the IDX clinical management system will be upgraded in the near future and that the implementation of electronic medical records is being explored. Dr. Maupin reported that further discussion of the financial constraints at MMA will be discussed in Executive Session.

### **Governance and Bylaws**

Mr. Michael Calhoun reported that Governance and Bylaws Committee issues will be discussed in Executive Session.

**The Board of Trustees recessed its meeting at approximately 12:15 p.m., for a lunch break. The meeting was resumed at approximately 1:00 p.m.**

### **Personnel, Compensation and Administration**

Mr. Michael Calhoun reported that a Compensation Study for the School has been implemented. He further stated that the Human Resources Department has been restructured and operations continue under the new structure.

### **Academic Policy/Faculty/Student Affairs**

Dr. DeLutha King began his report by commending the Dean on her excellent report to the Board. He then presented a motion to approve faculty appointments, Series III faculty appointments and secondary faculty appointments for the period November 2006 through February 2007. The motion was unanimously approved.

There was a motion to approve the granting of an Honorary Degree to Mayor Shirley Franklin, the 2007 Commencement speaker. The motion was unanimously approved.

There was a motion to approve the granting of the MD and doctoral Degrees for the 2007 academic year. The motion was unanimously approved.

## **Public Affairs, Alumni Affairs, Community Relations**

Dr. Thomas Malone reported that Ms. Cherie Richardson has been appointed the new Executive Director of the Office of Marketing and Communications. Dr. Maupin stated that an external review was done in the department and introduced Ms. Richardson to the Board and invited her to give background information on her career. The President reported that under Ms. Richardson's leadership, focus will be placed on faculty initiatives; website redesign and content management; and branding. Dr. Maupin also stated that an outside public relations firm has been retained to help manage media issues concerning Grady Hospital. Judge Mathis agreed to lend his support to the Office of Marketing and Communications. Sally Davis reported that the Office of Marketing and Communications and the Office of Institutional Advancement will use a two-tier approach in communicating with donors and would welcome the assistance of Judge Mathis.

Dr. Malone concluded his report by stating there has been tremendous activity with the Inauguration.

**The Board went into Executive Session at approximately 1:30 p.m.**

The following motions were approved during Executive Session:

### **Trustee and Nominations**

There was a motion to approve seven new Board members as follows:

- 1) William H. Cleveland, M.D., Southwest Atlanta Nephrology
- 2) Yvonne Curl, Former Vice President and Chief Marketing Officer, Avaya, Inc.
- 3) Joy Fitzgerald, Sr. Vice President, Real Estate Development, Atlanta Housing Authority
- 4) Steven Skinner, President, Home Depot Direct & Vice President, Customer Relations
- 5) Felker W. Ward, Jr., Managing Member, Pinnacle Investment Advisors, Inc.
- 6) Jim Weinstock, Senior Vice President, U.S. Operations, UPS
- 7) Dr. Robert L. Wright, Jr., Chairman Emeritus and Senior Advisor, Dimensions International, Inc.

The motion was unanimously approved.

There was a motion to approve the re-election of Class B Board members (term ending spring 2007) as follows:

- Michael J. Calhoun, J.D. (1996)
- Sarah Hambrecht (1998)
- DeLutha H. King, Jr., M.D. (1990)
- Thomas N. Malone, M.D. (1998)
- Anthony Welters, J.D. (1991) Chairman)

The motion was unanimously approved.

Dr. Maupin announced the resignation of Dr. Christopher Edwards, Vice Chairman, from the Board of Trustees.

There was a motion to approve Eric Holder, J.D. as the Vice Chairman of the MSM Board of Trustees. The motion was unanimously approved.

There was a motion to approve the appointment of Dr. William Alexander as the Vice President for Administration and Strategic Management and the appointment of Ms. Sally Davis as the Interim Vice President for Institutional Advancement. The motion was unanimously approved.

There was a motion to approve the revised Mission Statement. The motion was unanimously approved.

Dr. Maupin announced the Inauguration schedule for March 23<sup>rd</sup> at 9:00 a.m. at the Martin Luther King, Jr., Chapel on the campus of Morehouse College.

There being no further business to discuss, the meeting was adjourned at approximately 2:30 p.m.

Respectfully submitted,

Philip G. Wiltz, Jr., MD  
Secretary